

Medical insurance business overview and strategy

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GHG Investor Day *Tbilisi, Georgia | June 2019*

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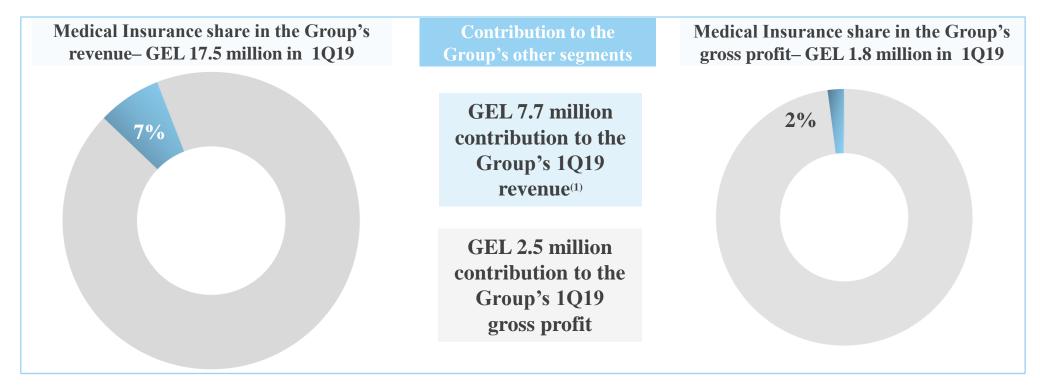


Medical Insurance | Overview

- Medical Insurance | Transformation
- Medical Insurance | Strategy going forward
- Q&A



Medical insurance business overview

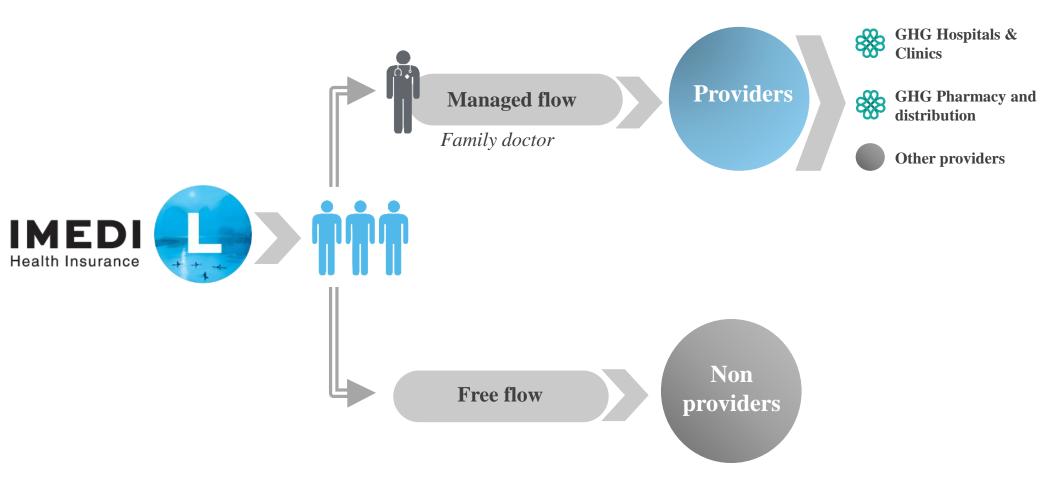


Highlights	1Q19
Loss ratio (%)	85.3%
Net income (GEL, millions)	0.5
Combined ratio excluding IFRS 16 (%)	97.9%





Patient pathway

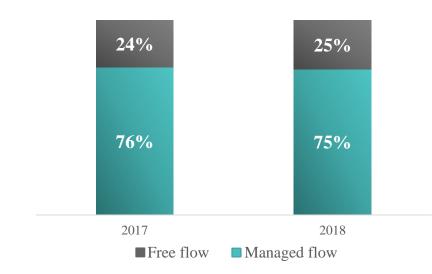




Monetising the Group synergies

Managed flow vs free flow

*By number of claims excluding dental



GHG vs providers

*By number of claims excluding dental



85% / 15% (in 5 years)

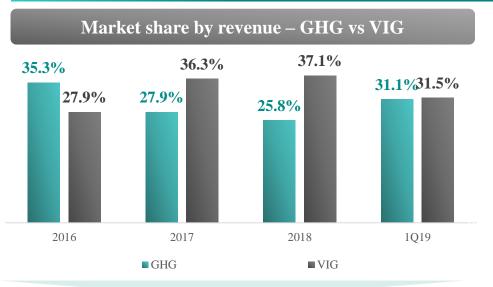
FY18 revenue to GHG other segments 23.3⁽¹⁾ million

FY18 Gross profit to GHG other segments 7.3 million

(1) Including customer co-payments



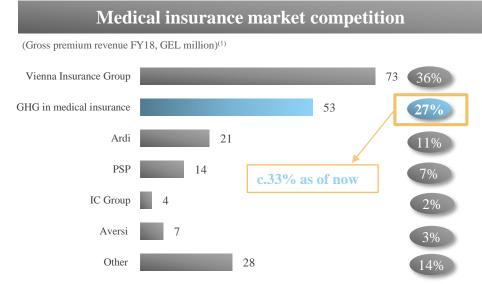
PMI market development

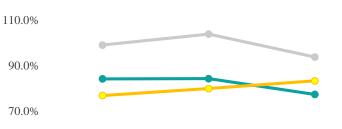


Market share by number of insured – GHG vs VIG



2016-19E PMI market CAGR 8%





Loss ratio dynamics

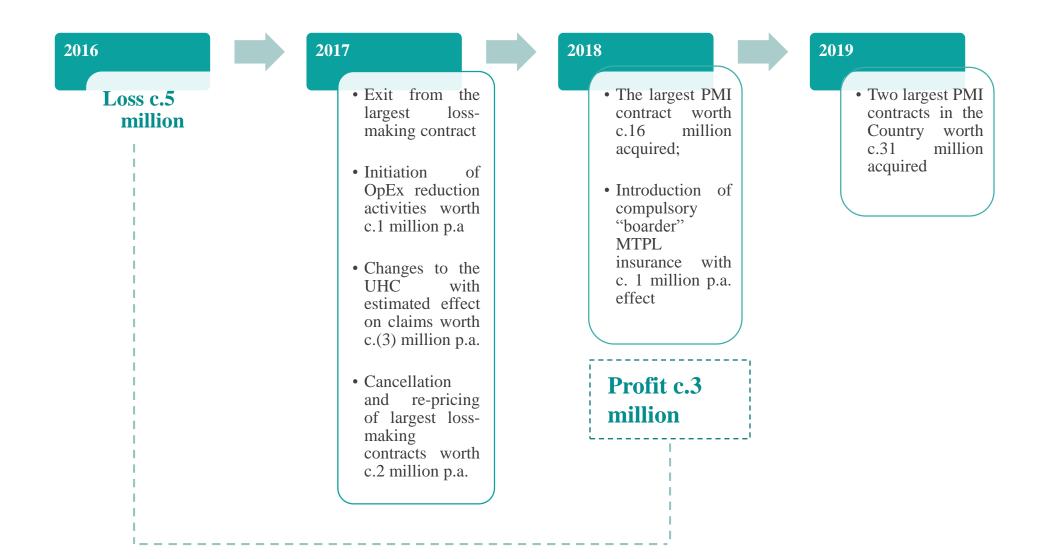
50.0%				
30.0%	FY16	FY17	FY18	
	84.1%	84.2%	77.3%	
	76.8%	79.8%	83.2%	
Rest of the market	99.0%	103.8%	93.7%	

(1) ISSSG as of 31 December 2018



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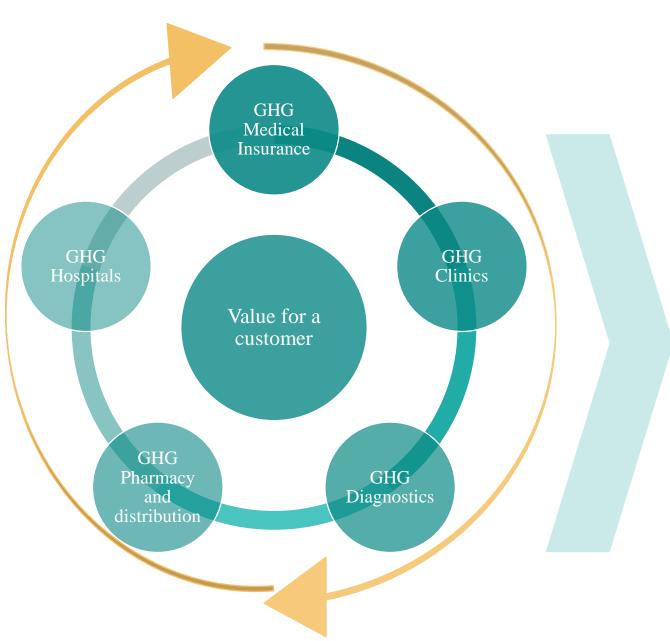


	2016	2017	Change; Y-o-Y	2018	Change; Y-o-Y	1Q19
GEL thousands, unless otherwise noted		2016-2017			2017-2018	- 22-
Revenue, net	61,494	53,710	-12.7%	55,112	2.6%	17,493
Net insurance claims	(51,701)	(45,209)	-12.6%	(42,584)	-5.8%	(14,914)
Cost of services	(55,772)	(48,583)	-12.9%	(45,427)	-6.5%	(15,683)
Gross profit / Underwriting result	5,722	5,127	-10.4%	9,685	88.9%	1,810
Gross margin	<i>9.3%</i>	9.5%	0.2%	17.6%	8.1%	NMF
EBITDA ⁽¹⁾	(2,029)	(436)	NMF	4,051	NMF	562
Profit for the period ⁽¹⁾	(4,927)	(2,602)	NMF	2,949	NMF	478
Loss Ratio	84.1%	84.2%		77.3%		85.3%
<i>Combined ratio</i> ⁽¹⁾	104.7%	102.5%		94.0%		97.9%



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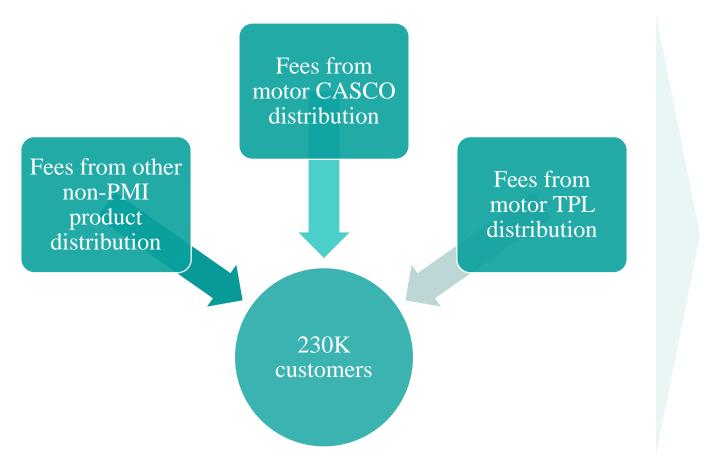
Effortless process by removal of bureaucracy through digital optimisation

Service quality control initiatives

Develop a digital communication strategy with aim to continue to promote health, prevent disease and provide patient-centred care that meets insureds' needs



GEL thousands, unless otherwise noted	2018	2017	Change, Y-o-Y
Total non-PMI gross profit: Non-PMI to total gross profit	2,070 21%	1,553	33%



Enhance gross profit through implementation of fee business



Next 5-year strategic focus

Increase market share by growing the book to 300,000 insureds Increase contribution to the Group segments through customercentric process

Enhance gross profit through introduction of "fee business"

Insurance gross profit from c.GEL 10 million

Insurance gross profit to GHG's segments from c.GEL 7 million

To GEL 36 million (Total gross profit contribution to GHG)



Questions?

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